



UKC Holdings Corporation Management Policy (Appendix)

2009/11/25

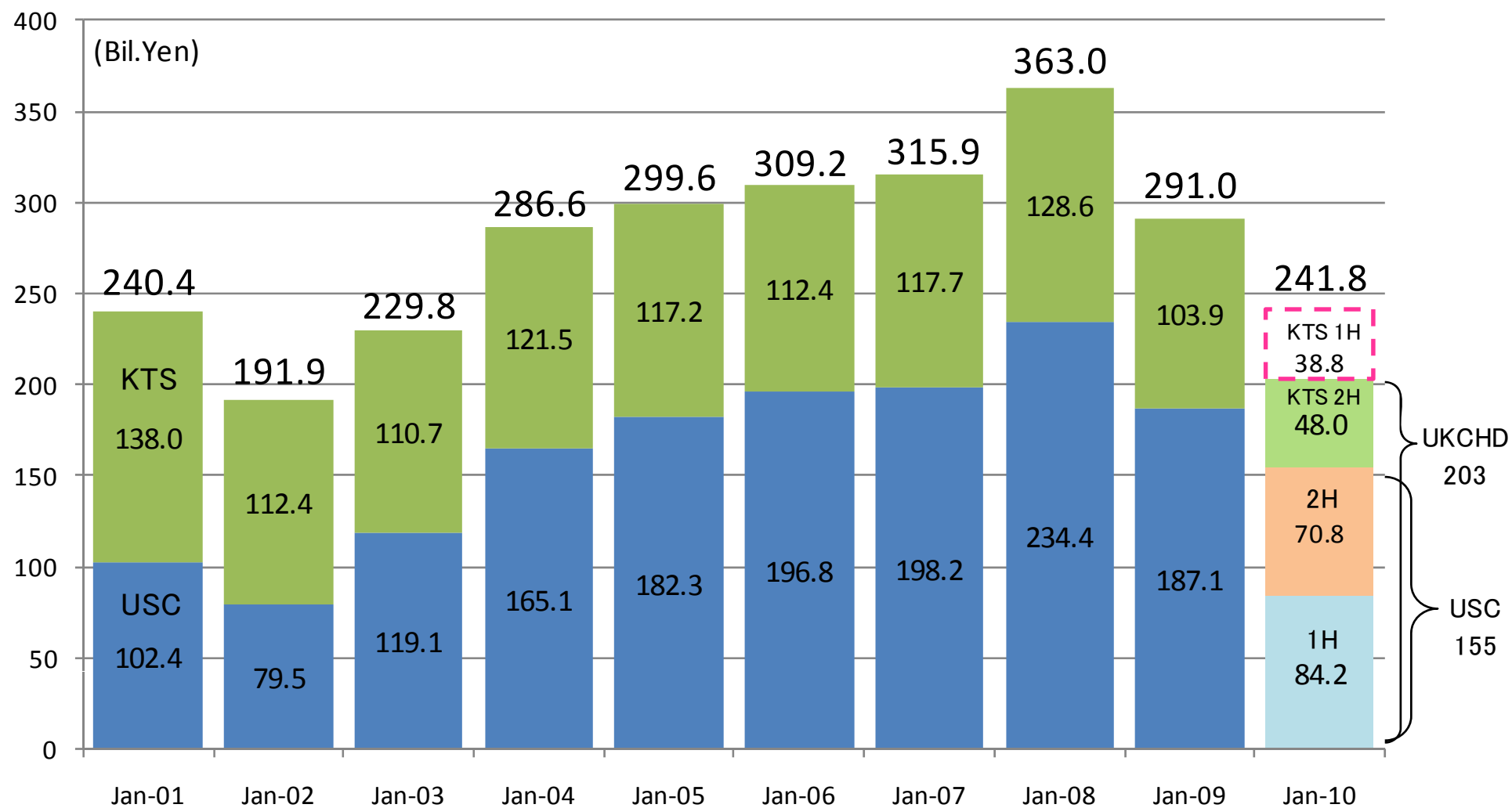


UKC Holdings Corporation

This is an English translation from the original presentation in Japanese. In case of any discrepancy between the translation and the Japanese original, the latter shall prevail.



Consolidated Sales (USC Consolidated + KTS Consolidated)



Consolidated Performance (USC)



(Mil.Yen)

	FY2007			FY2008			FY2009
	1H	2H	Total	1H	2H	Total	1H
Sales	117,974	116,474	234,448	111,334	75,788	187,122	84,199
Gross Profit	5,488 4.7%	5,402 4.6%	10,890 4.6%	5,308 4.8%	3,750 4.9%	9,058 4.8%	3,955 4.7%
SGA	3,197 2.7%	3,458 3.0%	6,655 2.8%	3,190 2.9%	2,859 3.8%	6,049 3.2%	2,732 3.2%
Operating Profit	2,291 1.9%	1,944 1.7%	4,235 1.8%	2,118 1.9%	891 1.2%	3,009 1.6%	1,223 1.5%
Non-Operating Income / Exp.	▲194	▲328	▲522	▲35	▲1,129	▲1,164	▲375
Ordinary Profit	2,097 1.8%	1,616 1.4%	3,713 1.6%	2,083 1.9%	▲238 -0.3%	1,845 1.0%	848 1.0%
Net Profit	1,093	856	1,948	920	▲676	244	289

※2H = Total - 1H



Consolidated Performance (KTS)



(Mil.Yen)

	FY2007			FY2008			FY2009
	1H	2H	Total	1H	2H	Total	1H
Sales							
Semiconductor & Electronic Part	52,760	52,690	105,450	46,038	35,836	81,874	30,938
Electronic Equipment	10,925	12,210	23,135	11,057	10,985	22,042	7,895
Sales	63,685	64,900	128,585	57,095	46,821	103,916	38,833
Gross Profit							
Semiconductor & Electronic Part	2,924 5.5%	3,146 6.0%	6,070 5.8%	2,699 5.9%	2,113 5.9%	4,812 5.9%	2,080 6.7%
Electronic Equipment	1,751 16.0%	2,158 17.7%	3,909 16.9%	1,887 17.1%	2,087 19.0%	3,974 18.0%	1,362 17.3%
Gross Profit	4,675 7.3%	5,304 8.2%	9,979 7.8%	4,586 8.0%	4,200 9.0%	8,786 8.5%	3,442 8.9%
SGA							
Personnel Cost	2,074	2,166	4,240	2,099	1,991	4,090	1,790
Sales Cost	505	545	1,050	562	467	1,029	359
Administrative Cost	1,170	1,216	2,386	1,091	1,043	2,134	1,005
SGA	3,749 5.9%	3,927 6.1%	7,676 6.0%	3,752 6.6%	3,501 7.5%	7,253 7.0%	3,154 8.1%
Operating Profit	926 1.5%	1,377 2.1%	2,303 1.8%	834 1.5%	699 1.5%	1,533 1.5%	288 0.7%
Ordinary Profit	750 1.2%	913 1.4%	1,663 1.3%	744 1.3%	247 0.5%	991 1.0%	36 0.1%
Net Profit	411 0.6%	429 0.7%	840 0.7%	320 0.6%	100 0.2%	420 0.4%	△36
Head-count	504	476		486	474		458
Depreciation	160	152	312	145	88	233	74
Capital Expenditure	31	126	158	61	19	80	129

※2H = Total - 1H



Consolidated B/S,C/F (USC)



【Balance Sheet】

(Mil.Yen)

		10/3 2Q	09/3 2Q	Change			10/3 2Q	09/3 2Q	Change
Current Assets	Cash	6,818	8,066	▲1,248	Current Liabilities	A/P	25,860	38,281	▲12,421
	A/R	40,751	49,113	▲8,362		Short-term borrowings	8,329	8,896	▲567
	Inventory	9,860	14,327	▲4,467		Others	1,164	1,781	▲617
	Others	1,478	1,773	▲295					
Current Assets		58,907	73,279	▲14,372	Current Liabilities		35,353	48,958	▲13,605
Fixed Assets	tangible	671	731	▲60	Fixed Liabilities	Liability for employee retirement benefits	255	237	+18
	intangible	32	34	▲2		Others	100	133	▲33
	Investments etc	2,800	3,293	▲493	Fixed Liabilities		355	370	▲15
Fixed Assets		3,504	4,059	▲555	Total Equity		26,703	28,009	▲1,306
Assets Total		62,412	77,338	▲14,926	Liabilities and Equity		62,412	77,338	▲14,926

【Cash Flow】

(Mil.Yen)

	FY2009 1H	FY2008 1H	Change
I Operating Cash Flow	▲3,708	▲2,907	▲801
II Investment Cash Flow	▲3	374	▲377
III Financial Cash Flow	2,677	269	2,408
IV Translation Loss on Cash and Cash Equivalents	158	▲147	305
V Net Increase/(Decrease) in Cash and Cash Equivalents	▲876	▲2,411	1,535
VI Cash and Cash Equivalents at Beginning of Year	6,594	9,377	▲2,783
VII Cash and Cash Equivalents at End of Year	5,718	6,966	▲1,248



Consolidated B/S,C/F (KTS)



【 Balance Sheet 】

(Mil.Yen)

	10/3 2Q	09/3 2Q	Change		10/3 2Q	09/3 2Q	Change
Cash	4,892	7,425	▲2,533	A/P	11,908	18,579	▲6,671
A/R	19,251	23,164	▲3,913	Short-term Borrowings	1,950	196	+1,753
Inventory	2,446	4,432	▲1,985	Current portion of straight bonds	-	2,500	▲2,500
Others	1,190	1,527	▲337	Current portion of long-term debt	641	796	▲155
				Others	754	1,320	▲566
Current Assets	27,779	36,547	▲8,768	Current Liabilities	15,253	23,392	▲8,139
tangible	331	369	▲38	Long-term Borrowings	4,004	4,310	▲306
intangible	289	166	+123	Others	592	492	+100
Investments etc	570	656	▲85	Fixed Liabilities	4,595	4,802	▲206
Fixed Assets	1,191	1,192	▲1	Total Equity	9,122	9,545	▲424
Assets Total	28,970	37,739	▲8,769	Liabilities and Equity	28,970	37,739	▲8,769

【 Cash Flow 】

(Mil.Yen)

	FY2009 1H	FY2008 1H	Change
I Operating Cash Flow	▲1,503	2,844	▲4,347
II Investment Cash Flow	173	▲11	184
III Financial Cash Flow	181	▲1,096	1,277
IV Translation Loss on Cash and Cash Equivalents	106	▲286	393
V Net Increase/(Decrease) in Cash and Cash Equivalents	▲1,042	1,450	▲2,492
VI Cash and Cash Equivalents at Beginning of Year	5,401	5,973	▲572
VII Cash and Cash Equivalents at End of Year	4,359	7,424	▲3,064

Sales of Group Companies (USC)



(Mil.Yen)

Company	Location	FY2007			FY2008			FY2009
		1H	2H	Total	1H	2H	Total	1H
USC Corporation	Tokyo Shinagawa	47,492	47,871	95,364	51,340	35,655	86,994	42,526
UNI DEVICE Corporation	Tokyo Shinagawa	36,809	34,551	71,360	31,602	19,929	51,532	23,647
USC ELECTRONICS(S) PTE, LTD.	Singapore	6,197	7,801	13,998	26,292	20,637	46,929	26,712
USC ELECTRONICS (KOREA) CO.,LTD	Seoul	18,231	18,187	36,418	13,566	10,353	23,918	7,180
USC ELECTRONICS (H.K.) CO.,LTD.	Hongkong	9,363	6,969	16,332	9,686	3,147	12,833	4,379
UNI DEVICE(S) PTE LTD	Singapore	1,471	3,299	4,770	4,290	2,241	6,532	1,779
USC ELECTRONICS (SHANGHAI) CO.,LTD	Shanghai	2,373	3,141	5,514	2,618	2,428	5,046	1,744
UNI DEVICE (SHANGHAI) CO., LTD.	Shanghai	710	1,119	1,829	958	951	1,909	2,092
U.S. UNI ELECTRONICS CORPORATION	US SanDiego	974	860	1,834	876	297	1,173	340
Consolidated Sales		117,974	116,474	234,448	111,334	75,788	187,122	84,199

※2H = Total - 1H



Sales of Group Companies (KTS)



(Mil.Yen)

Company	Location	FY2007			FY2008			FY2009
		1H	2H	Total	1H	2H	Total	1H
KYOSHIN TECHNOSNIC CO.,LTD.	Tokyo Shinagawa	46,735	45,755	92,490	40,140	30,429	70,569	25,483
KYOSHIN COMMUNICATIONS CO.,LTD.	Tokyo Shinagawa	7,793	8,897	16,690	7,890	7,804	15,694	6,600
KYOSHIN TECHNOSONIC(ASIA)	Hongkong	6,031	7,173	13,204	5,347	5,732	11,079	3,844
KYOSHIN TECHNOSONIC(KOREA)	Seoul	5,657	6,351	12,008	6,762	3,279	10,041	4,986
SHANGHAI KYOTEC ELECTORONIC TRADING	Shanghai	2,198	3,152	5,350	2,296	1,359	3,655	591
KYOSHIN TECHNOSONIC(SINGAPORE)	Singapore	754	992	1,746	1,016	1,457	2,473	752
HEISEIDO CO.,LTD.	Kagawa Marugame	145	597	742	207	460	667	224
INFINITEC CO.,LTD.	Tokyo Shinagawa	211	324	535	245	252	497	265
KYOSHIN TECHNOSONIC(SHENZHEN)	Shenzhen	70	76	146	54	89	143	5
KYOSHIN COMMUNICATIONS (KOREA) CO.,LTD.	Seoul	9	45	54	12	27	39	0
Consolidated Sales		63,685	64,900	128,585	57,095	46,821	103,916	38,833

※2H = Total - 1H

